



Neighborhood Safety and Stability Subcommittee
4/08/08

This packet contains handouts that were distributed at the Neighborhood Safety and Stability Subcommittee meeting on April 8, 2008 and includes the following items:

- Jacksonville Journey Proposed Program Concept Form – establishment of oversight board for summer programming in community facilities



THE JACKSONVILLE JOURNEY– PROPOSED PROGRAM CONCEPT FORM

For initial Steering Committee evaluation purposes only; if approved, more detail will be required.

1. **Subcommittee:** Neighborhoods Safety and Stability

2. **Date Approved by Subcommittee:** April 8, 2008

3. **Project Proposed:** Establish Oversight Board for funding and monitoring of all after-school and summer programming in Community facilities (Community Centers, Libraries, Schools, Churches, etc.)

4. **Brief Description (describe the project, issues it will address and why it deserves implementation – e.g. program activity; need addressed; who and how many served; number of jobs created or sustained; other organizations’ roles or partnerships; measurable outcomes to be achieved; benefits to community and reducing crime in Jacksonville:**

Expand current role of either the Jacksonville Children’s Commission or the Parks Advisory Board to oversee annual evaluation and funding for after-school and summer programming. Monies that are already appropriated for these activities in various parts of the City (CDBG funds, Recreation and Community Services, Children’s Commission, other grant sources, etc.) should be pooled into one fund and appropriated on an annual basis. Evaluation criteria should be established (or successful models replicated from existing agencies) for funding decisions and success monitoring.

5. **Organizations or agencies that will implement and coordinate program:**

6. **Budget:**

Total program cost:

Initial capital and operating investments:

**Jacksonville Journey: Neighborhood Safety and Stability
Economic Development Working Group**

Thursday, April 3, 2 – 4 p.m.

Monday, April 7, 2 – 4 p.m.

Charge:

Develop recommendations for the City to support economic development activities that would lead to safer and stable neighborhoods; that would cut down on crime and murder.

Assumptions:

- People with jobs commit less crime.
- People living in crime hot spot areas need more focused options for accessing employment opportunities.
- Active, busy streets discourage crime.
- Clean, attractive streets discourage crime.
- Financially vested residents and businesses will actively protect their investments.
- Not all neighborhoods need the same services. Each neighborhood should develop their own plans for economic development.
- Crime hot spots should be prioritized; yet hot spots that have been disinvested for a long time will take a long time and resources to revitalize. Neighborhoods that are not completely stagnant should also be addressed and should take less time and less resources to turn around.
- Overarching all recommendations, City support should be strategically focused, in neighborhoods where residents are most engaged in the development and management of the service, invested in strategies that leverage city funds.

Draft Recommendations (2nd revision)
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- 1. Charge the Mayor's Sustainable Communities Department Director to institute a Task Force to further develop our recommendations for neighborhood based economic development strategies.**

Our committee felt that developing recommendations in two meetings was severely inadequate to develop specific recommendations for economic development strategies as tools for crime prevention. In that light we crafted the following general recommendations that would guide the Task Force's work.

- 2. Support neighborhood centers that co-locate services for job, jobs placement and income support services.**

- A few models that might be worth investigating/supporting include:
- a. Expand Worksource resources into neighborhood centers/facilities.
 - b. Center for Working Families (Annie E. Casey model in Baltimore and Chicago)
 - c. Bidwell Training Centers (Pittsburg)
 - d. 1000 in a 1000 (local effort to help families out of poverty)
 - e. Ready 4 Work (local program for ex-offender job readiness and placement program)
3. **Support and expand the capacity of neighborhood-based, resident-led organizations to redevelop strategic “hot spot” property that “builds” our way out of crime; and to provide community organizing services that increases resident and business involvement in commercial corridor revitalization efforts.**
 4. **Continue proactive enforcement of property safety violations, aggressively move toward proactive enforcement of zoning codes, and increase funding for abatement measures.**
 5. **Charge and fund the Housing and Neighborhood Department to develop incentives and planning support for focused neighborhood commercial revitalization.**

This could be an expansion and funding for Seeds of Change initiative or funding for the Commercial Development Area Program or a similar type program. The resources or “tool kit” might include funding and programming for some or all of the following:

- Façade program
- Tenant interior improvement loans and grants
- Tenant interior build out loans and grants
- Commercial rent write downs (e.g. every 3 months the pool pays for 1 mo commercial rent)
- Business development/improvement expert assistance on assessing and implementing design, promotion, marketing, inventory, and advanced CPTED issues
- Small business site identification and incentive packaging assistance
- Commercial district marketing and promotion support
- Commercial district market studies and commercial corridor planning support
- Acquisition funds for the removal of slum and blight hot spots or strategic/catalytic/gateway developments

- 6. Increase funding for the Northwest Jacksonville Economic Development Fund and create a similar economic development resource for other redeveloping neighborhoods of Jacksonville.**
- 7. Support enhanced trash and cleanliness efforts through expanded city sanitation pick up schedules, JSO inmate crews, Clean it up/Green it up and private clean up efforts as demonstrated by the Springfield model efforts.**

CleanSlate is a Chicago based nonprofit that could be a model for a dual purpose program that provides interim jobs for ex-offenders and neighborhood cleaning services to targeted neighborhoods.

- 8. Require JTA to fund and implement trash pickup and beautification of bus stops.**
- 9. Earmark funding streams to support these recommendations using CDBG, CRA/Tax Increment financing, general revenue and other state and federal resources.**
- 10. Educate and encourage nonprofits to use the State Community Contribution Tax Credit to leverage city funds.**
- 11. Enhance efforts of the JEDC marketing and public relations arm of the Enterprise Zone Board to education and implement the incentives and tools of the Enterprise Zone and Empowerment Zones.**
- 12. Care should be given to funding and siting of social service programs that may discourage economic redevelopment or intensify unwanted activities in commercial sites, corridors and areas.**